

IMPORTANT: DO NOT ENLARGE, REDUCE OR MOVE the FIM and POSTNET barcodes. They are only valid as printed!  
Special care must be taken to ensure FIM and POSTNET barcode are actual size AND placed properly on the mail piece to meet both USPS regulations and automation compatibility standards.



PLACE  
STAMP  
HERE

CORPORATE HUMAN RESOURCES  
MCLAREN HEALTH CARE  
G3200 BEECHER RD STE LL  
FLINT MI 48532-3613



Artwork for Envelope, Business, #9, 3 7/8 x 8 7/8 in (3.875" x 8.875")  
Layout: sample crm with imb.lyt  
March 9, 2011

Produced by DAZzle Designer 2002, Version 9.0.05  
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U.S. Postal Service, Serial #NO