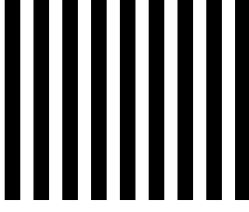


IMPORTANT: DO NOT ENLARGE, REDUCE OR MOVE the FIM and POSTNET barcodes. They are only valid as printed!  
Special care must be taken to ensure FIM and POSTNET barcode are actual size AND placed properly on the mail piece  
to meet both USPS regulations and automation compatibility standards.



NO POSTAGE  
NECESSARY  
IF MAILED  
IN THE  
UNITED STATES



**BUSINESS REPLY MAIL**  
FIRST-CLASS MAIL PERMIT NO. 41 FLINT MI

POSTAGE WILL BE PAID BY ADDRESSEE

DAWN SMITH OPS MGR  
MCLAREN FLINT  
401 S BALLENGER HWY  
FLINT MI 48532-9976



Artwork for Envelope, Business, #9, 3 7/8 x 8 7/8 in (3.875" x 8.875")  
Layout: sample BRM Env with IMB.lyt  
December 28, 2010

Produced by DAZZle Designer, Version 9.0.05  
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Unknown, Serial #