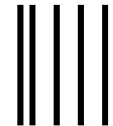
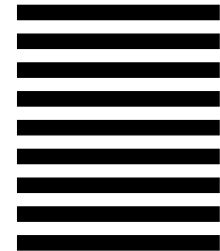


IMPORTANT: DO NOT ENLARGE, REDUCE OR MOVE the FIM and POSTNET barcodes. They are only valid as printed!
Special care must be taken to ensure FIM and POSTNET barcode are actual size AND placed properly on the mail piece to meet both USPS regulations and automation compatibility standards.



NO POSTAGE
NECESSARY
IF MAILED
IN THE
UNITED STATES



BUSINESS REPLY MAIL
FIRST-CLASS MAIL PERMIT NO. 41 FLINT MI

POSTAGE WILL BE PAID BY ADDRESSEE

DAWN SMITH OPS MGR
MCLAREN FLINT
401 S BALLENGER HWY
FLINT MI 48532-9976



Artwork for Envelope, Business, #9, 3 7/8 x 8 7/8 in (3.875" x 8.875")
Layout: sample BRM Env with IMB.lyt
December 28, 2010

Produced by DAZzle Designer, Version 9.0.05
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Unknown, Serial #